



MBA (HEALTHCARE AND HOSPITAL MANAGEMENT)

(N/0414/7/0340)(MQA/PA 18505-01)

TOP 200 | BUSINESS AND MANAGEMENT STUDIES

QS World University Rankings by Subject 2026

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Message from

UCSI Healthcare Group chairman

Healthcare and leadership are inseparable in shaping the wellbeing of our nation. This MBA equips professionals with the knowledge, skills and ethical grounding to lead confidently in healthcare systems and beyond.

By combining rigorous management principles with sector-specific insight, graduates are prepared to drive meaningful, lasting impact. I am proud to support a programme that nurtures the next generation of strategic, reflective and responsible leaders.

Tan Sri Dr Noor Hisham Abdullah

*UCSI Healthcare Group chairman
Consultant Breast and Endocrine Surgeon
Former Director-General of Health,
Ministry of Health Malaysia (2013-2024)*

Message from UCSI Group founder and executive chairman

Our mission is to develop leaders who can turn vision into action, strategy into results, and expertise into societal benefit. This MBA offers a unique blend of core business education and healthcare-focused leadership, delivered by esteemed academics and seasoned practitioners.

Participants gain analytical tools, practical experience, and strategic insight to lead diverse teams and contribute meaningfully to healthcare and industry. This programme builds capability, confidence, and character in equal measure.

Dato' Peter Ng

*UCSI Group founder and executive chairman
UCSI Hospital CEO
Board Member of KSI Strategic Institute for Asia Pacific
Fellow, Academy of Sciences Malaysia
Honorary PhD, Plekhanov Russian University of Economics*



01

WHY THIS MBA
WHY NOW



The healthcare landscape is evolving faster than ever. Rising patient expectations, technological advancements and workforce challenges demand leaders who can combine clinical insight with business acumen. For doctors, nurses, administrators and healthcare innovators, the ability to make strategic, evidence-based decisions has never been more critical.

01 Bridging business and healthcare

UCSI's Master of Business Administration (Healthcare and Hospital Management) integrates world-class business principles with real-world healthcare practice, equipping participants with actionable skills that can be applied immediately in hospitals, clinics and healthcare organisations.

02 Career-ready for a complex healthcare future

Whether you aim to lead a hospital, move into strategic roles, launch healthcare innovations or influence policy, this MBA equips you with the skills, credibility and mentorship to make a meaningful impact in healthcare.

03 Learn from national and business leaders

Former Director-General of Health Malaysia Tan Sri Dr Noor Hisham Abdullah, shares insights on national-level strategy, ethical leadership and crisis-ready decision-making. UCSI Group founder and UCSI Hospital CEO Dato' Peter Ng provides entrepreneurial and operational perspectives, showing how to turn strategy into action.

04 Real-world impact

Hospital-based industrial training, case studies and consulting-style projects expose participants to operational, strategic and financial challenges in real healthcare settings. Graduates learn not only what good leadership looks like but also how to implement it, from quality management and patient safety to digital health innovation.

02

PROGRAMME AND CURRICULUM OVERVIEW



PROGRAMME OVERVIEW

The MBA (Healthcare and Hospital Management) integrates core management disciplines with healthcare-focused leadership modules, equipping graduates with broad managerial skills and specialised expertise in hospital and healthcare operations.

This approach ensures participants gain both breadth and depth, preparing them to lead across industries and navigate the complexities of healthcare environments.

PROGRAMME FACTS



Official title

MBA (Healthcare and Hospital Administration)



Duration

12 months (3 semesters)



Awarding body

Graduate Business School, UCSI University, in collaboration with CMET, UCSI Hospital



Structure

Modular (15 modules in total)



Mode of delivery

In-person, full-time (suitable for working professionals)



Intakes

January, May, September
(launching January 2026)



Campus location

Graduate Business School,
UCSI University Kuala Lumpur Campus

CURRICULUM OVERVIEW

This MBA is designed to develop confident, strategic and ethically grounded leaders who can navigate the complexities of healthcare, public service and industry in an interconnected, rapidly evolving environment. Rather than treating management disciplines as isolated subjects, the curriculum is structured as an integrated leadership journey.

Each module builds progressively on the last, strengthening participants' ability to:

- Think systemically and strategically
- Lead multidisciplinary teams effectively
- Make evidence-informed decisions
- Translate strategy into real-world impact

The programme combines core management foundations with sector-relevant applications, ensuring graduates are equipped with both:

- Business acumen for decision-making and operational excellence
- A deep understanding of governance, policy, quality, safety and stakeholder accountability in healthcare

Learning is practice-oriented and reflective. Participants engage with real case scenarios from hospitals, public institutions and industry settings, guided by academic faculty alongside hospital leaders and industry practitioners. This approach bridges theory and practice, enabling participants to apply concepts immediately within their professional contexts.

Programme Emphases

- Strategic leadership and organisational thinking
- Financial stewardship and resource optimisation
- People leadership, communication and change management
- Digital awareness, innovation and system improvement
- Ethics, governance and responsible leadership

Together, these elements ensure the curriculum is current, relevant and responsive to the demands placed on today's healthcare leaders.

Learning Progression

The curriculum is sequenced to support participants as they move from foundational understanding to advanced leadership application:

- Foundation modules establish essential management and leadership principles
- Integrative modules strengthen cross-functional thinking and decision-making
- Applied modules and masterclasses focus on real-world leadership challenges, innovation and strategic execution

This structured progression enables participants to grow in confidence and capability, culminating in a holistic leadership perspective that is both strategic and practice-ready.

03

**WHAT SETS THIS
MBA APART**

SPECIALISED FOCUS IN HEALTHCARE AND HOSPITAL MANAGEMENT

01

Rare, applied and industry-relevant

This MBA is purpose-built for the healthcare sector. It integrates core business disciplines with hospital-specific leadership, governance and operational modules. This applied combination is offered by only a limited number of programmes in Malaysia, giving graduates a distinct competitive edge in healthcare leadership roles.

02

Premium academic credibility with industry integration

Delivered by UCSI Graduate Business School, the programme reflects strong academic rigour underpinned by real-world relevance.

Teaching is led by a blend of experienced academics, senior hospital leaders and industry practitioners, ensuring graduates develop both analytical depth and practical leadership capabilities essential for high-impact healthcare roles.

03

Hands-on clinical and operational exposure

This MBA offers direct exposure to hospital operations through clinical and departmental attachments across multiple specialties. Candidates are also encouraged to apply for attachments and observerships at UCSI Hospital and medical clinics.

This immersive experience enables participants to understand healthcare delivery from the ground up, bridging theory and practice in a way that most conventional MBAs do not offer.

04

Practitioner-led masterclasses

This MBA features exclusive masterclass sessions conducted by senior hospital executives, policymakers and healthcare industry leaders. These sessions provide insights into real-world challenges, innovation, transformation and strategic decision-making – offering experiential learning that goes beyond textbook knowledge and purely online programmes.

“

Participants gain analytical tools, practical experience and strategic insight to turn vision into action and strategy into results.

”

Tan Sri Dr Noor Hisham Abdullah

UCSI Healthcare Group chairman
Former Director-General of Health, Ministry of Health Malaysia (2013-2024)

05

Flexible yet rigorous academic delivery

The programme adopts a blended delivery model, combining structured face-to-face learning, digital learning resources and experiential components. This approach offers flexibility for working professionals while maintaining academic depth, assessment rigour and meaningful engagement – without compromising educational quality.

06

Strong national and industry recognition

The programme is supported by distinguished national healthcare leaders, including former Director-General of Health Malaysia Tan Sri Dr Noor Hisham Abdullah and UCSI Group founder Dato' Peter Ng.

Their involvement positions the MBA as strategically aligned with national healthcare priorities, policy direction and leadership development – adding a level of prestige beyond standard distance-learning programmes.

07

Global thought leadership exposure

Participants benefit from engagement with Prof Dr Paul Berkman of Harvard University, a globally recognised authority in science diplomacy. His involvement brings an international dimension to the programme, exposing students to global healthcare governance, policy negotiation and cross-border leadership perspectives that are rarely available in regional MBA programmes.

Combining core management and healthcare leadership ensures graduates are ready to lead across sectors and create meaningful impact.

Dato' Peter Ng

*UCSI Group founder and executive chairman
UCSI Hospital CEO*

WORLD-RENOWNED HEALTHCARE ADMINISTRATOR

Tan Sri Dr Noor Hisham served as Malaysia's Director-General of Health (2013–2024), leading the nation through critical healthcare initiatives, including the COVID-19 response.

A specialist in breast and endocrine cancers, he trained through the Royal Australasian College of Surgeons Fellowship programme and holds a Master of Surgery and a medical degree from UKM.

He has chaired national medical councils, served as a technical adviser with the World Health Organization (WHO) and the Drugs for Neglected Diseases initiative (DNDi), and held leadership roles on the International Society of Surgery (ISS) Executive Board. He is currently Chair of WHO's Standing Committee on Health Emergency Prevention, Preparedness and Response (SCHEPPR).

Tan Sri was honoured to deliver the British Journal of Surgery Lecture at Ashley Court, Birmingham, UK. A few years later, he delivered the distinguished Martin Allgower Lecture at the 48th World Congress of Surgery in Krakow, Poland.

Key awards and recognitions:

- Fellowship Ad Hominem, Royal College of Surgeons of Edinburgh (2018)
- Outstanding Brand Leadership Award, The World's Brand Foundation (TWBF) (2020), for exemplary leadership in managing Malaysia's healthcare sector's response to COVID-19
- UKM Most Notable Alumni (2019)

Special Interests: Universal healthcare coverage, digital healthcare innovation, and healthcare transformation strategies

Recognised for:

- Expertise in strategic leadership, governance and organisational resilience
- Crisis management and high-impact decision-making

TAN SRI DR NOOR HISHAM ABDULLAH

UCSI Healthcare Group chairman

Former Director-General of Health, Ministry of Health Malaysia (2013–2024)

Former Deputy Director-General of Health (Medical) (2008–2013)

Technical Advisor for Universal Health Coverage, WHO Western Pacific Region

Health Advisor for Healthcare Transformation, Sarawak State Government

IJN Sdn Bhd chairman

University of Cyberjaya chancellor



GLOBAL BUSINESS LEADER AND ENTREPRENEUR

Dato' Peter Ng has led the growth of UCSI from a speciality training institute in 1986 into a leading private university ecosystem with regional reach. His leadership exemplifies strategic thinking, innovation and organisational scaling, capabilities central to MBA graduate outcomes in complex and regulated sectors such as healthcare.

UCSI University is now recognised as one of Malaysia's foremost private universities, supported by a broad ecosystem of educational institutions. It operates campuses in Kuala Lumpur, Kuching, Springhill and Bangladesh.

UCSI Group has expanded strategically across seven business clusters, including education, healthcare, consulting, technology, hospitality, property and automotive, guided by value innovation and long-term sustainability principles.

In healthcare, Dato' Peter has championed inclusive, system-level innovation. UCSI Hospital is the first private hospital in Malaysia to establish a public wing, improving access to quality care while reducing treatment costs. This initiative reflects strengths in healthcare governance, sustainable business models and value-based care delivery.

Dato' Peter's work also reflects a strong commitment to sustainability, policy engagement and institutional responsibility. UCSI University is the only private university in Malaysia entrusted by the United Nations University to host Regional Centres of Expertise (RCEs) in Education for Sustainable Development, reinforcing the importance of ethical leadership and long-term impact in management decision-making. UCSI currently operates two RCEs in Kuching and Kuala Lumpur.

Special Interests: Mentorship and thought leadership in supporting leadership development and talent formation across sectors.

Recognised for :

- Entrepreneurial and corporate leadership in higher education and business
- Expertise in strategic growth, corporate governance and organisational leadership
- A strong focus on innovation, sustainability and stakeholder engagement

DATO' PETER NG

UCSI Group founder and executive chairman

UCSI Hospital CEO

KSI Strategic Institute for Asia Pacific board member

Fellow, Academy of Sciences Malaysia

Honorary PhD, Plekhanov Russian University of Economics

MBA, Heriot-Watt University

Double degree in Computer Science and Psychology, Lakehead University, Canada



GLOBAL STRATEGIST IN SCIENCE DIPLOMACY AND PUBLIC HEALTH

Prof Paul Arthur Berkman is an internationally recognised authority in science diplomacy, global negotiation and systems-based decision-making, bringing deep expertise in managing complexity, risk and crisis to senior leaders worldwide.

Renowned for translating scientific evidence into actionable leadership and policy decisions, Prof Berkman has advised governments and multilateral institutions on cross-border cooperation, crisis governance and common-interest building.

His work equips leaders to operate effectively in high-stakes, multi-stakeholder environments, capabilities increasingly critical to healthcare system resilience, public health leadership and crisis response.

His landmark contributions include co-directing the first formal dialogue between NATO and Russia on Arctic security and coordinating the Global Indigenous Youth Summit on Climate Change (2023), which engaged more than 1,300 participants from 112 nations across 88 languages. His leadership philosophy is articulated through the Springer series Informed Decision-Making for Sustainability.

As a masterclass lecturer, Prof Berkman brings a global perspective on crisis leadership, negotiation and responsible decision-making, equipping MBA participants to lead with clarity and confidence in times of uncertainty.

Expertise:

- Global strategist and adviser in international science and policy initiatives
- Expertise in strategic leadership, systems thinking and innovation management
- Focus on cross-disciplinary collaboration, risk management and organisational impact

PROF PAUL ARTHUR BERKMAN

*Founder and President, Science Diplomacy Center, USA
Faculty Associate, Program on Negotiation, Harvard
Law School*

*Associate Director of Science Diplomacy, Harvard-MIT
Public Disputes Program*

*Fellow, United Nations Institute for Training and
Research (UNITAR)*

Fellow, International Science Council



GLOBAL HEALTH EXPERT IN INTERNATIONAL RELATIONS

Prof Dr Suerie Moon is Professor of Practice in the Department of International Relations and Political Science at the Graduate Institute of International and Development Studies in Geneva, and Co-Director of the Global Health Centre. She is a globally recognised expert who has made foundational contributions to the study of global governance and health. Her empirical research focuses on advancing globally equitable innovation and access to medicines, as well as strengthening global governance for disease outbreaks.

Her scholarly work includes over 70 articles in peer-reviewed journals, 14 book chapters, and dozens of reports. She also conducts training and capacity-building activities in global health diplomacy and governance. In addition, she advises governments, intergovernmental organisations and non-governmental organisations, serves on various national and international expert committees, and speaks regularly at conferences and in print, radio and television media on global health issues.

She holds a BA in History from Yale University, a Master of Public Affairs (International Relations) from Princeton University, and a PhD in Public Policy from Harvard University.

Prof Moon's work exemplifies strategic thinking, systems-level analysis and innovation management, offering MBA students a global perspective on leadership, strategy and organisational impact.



PROF DR SUERIE MOON

Co-director, Global Health Centre, Graduate Institute, Geneva

Professor of Practice, International Relations and Political Science, Graduate Institute

Visiting Professor, Duke-NUS Medical School (2025)

Adviser and consultant to WHO, Gates Foundation, UNITAID and national governments

INTERNATIONAL BUSINESS ACADEMICIAN

Prof Dr Keoy is an accomplished academic leader with extensive experience in graduate business education, research and international collaboration. As Dean of UCSI Graduate Business School (GBS), he has strengthened the School's academic positioning, industry engagement and postgraduate ecosystem, enhancing applied research, executive education and talent development for professionals in complex, knowledge-intensive sectors.

Prof Dr Keoy's work bridges theory and practice, with a focus on developing future-ready leaders. He is active in postgraduate supervision, mentoring and curriculum design, ensuring programmes remain relevant to organisational challenges in Asia and beyond.

He also contributes to international academic collaboration as Adjunct Professor at the College of Economics and Management, Wenzhou University of Technology, China, reinforcing cross-border partnerships in education and research. His leadership philosophy emphasises ethical governance, sustainability and long-term impact, aligning academic strategy with global development and responsible management education.

Special Interests: Academic leadership, doctoral supervision, mentoring early-career researchers, and developing industry-relevant postgraduate education.

Recognised for: Graduate business education, research supervision, curriculum development, and applied business research with a focus on sustainability and digital transformation.



PROF DR KEOY KAY HOOI

*Dean, UCSI Graduate Business School
Adjunct Professor, College of Economics and
Management, Wenzhou University of
Technology, China*

GLOBALLY RECOGNISED BUSINESS LEADERS

5 UCSI GRADUATE BUSINESS SCHOOL SCHOLARS MAKE THE WORLD'S TOP 2%

Listed in Stanford's World's Top 2% Scientists 2025



Distinguished Chair Prof Ts Dr Ooi Keng Boon, FASc

 Top 0.04%
  Top 0.01%

- Economics and Business - Top 0.11%
- Business and Management - Top 0.12% (#1 in Malaysia)
- Information Systems - Top 0.07% (#1 in Malaysia)

UCSI Graduate Business School



Assoc Prof Dr Mehrbakhsh Nilashi

 Top 0.16%
  Top 0.11%

- Information and Communication Technologies - Top 0.16%
- Artificial Intelligence and Image Processing - Top 0.19% (#1 in Malaysia)
- Information Systems - Top 0.23%

UCSI Graduate Business School



Assoc Prof Dr Eugene Aw Cheng Xi

 Top 0.12%
  Top 0.07%

- Economics and Business - Top 0.34%
- Marketing - Top 0.33%
- Sport, Leisure and Tourism - Top 0.13% (#1 in Malaysia)

UCSI Graduate Business School



Senior Prof Dr Garry Tan Wei Han

 Top 0.25%
  Top 0.17%

- Economics and Business - Top 0.64%
- Business and Management - Top 0.73%
- Marketing - Top 0.72%

UCSI Graduate Business School



Asst Prof Dr Ahsan Anwar

 Top 0.62%
  Top 0.50%

- Earth and Environmental Sciences - Top 1.04%
- Environmental Sciences - Top 1.24%
- Energy - Top 0.61%

UCSI Graduate Business School

Note: Fields are listed first while subfields are denoted by red text.

04

CURRICULUM
AT A GLANCE



There is no other MBA (Healthcare and Hospital Management) that offers structured-hospital-based projects with hands-on exposure.

Prof Dr Keoy Kay Hooi

Dean, UCSI Graduate Business School

This curriculum brings together core management disciplines and healthcare-focused leadership modules within a single, coherent learning framework.

Participants develop universal managerial competencies in strategy, finance, economics, technology, marketing and organisational leadership, while also gaining sector-specific insights into healthcare systems, hospital operations, governance and ethical decision-making.

This integrated structure ensures graduates are equipped with both breadth and depth – the ability to lead across industries alongside the specialised knowledge required to navigate the unique complexities of healthcare and hospital environments.

The result is a curriculum that is rigorous, applied and closely aligned with real-world leadership demands.

Participants journey through a progressive leadership pathway, strengthening capabilities in:

- Strategic thinking and organisational leadership
- Operational excellence and resource management
- People leadership, communication and change management
- Digital innovation and system improvement
- Governance, ethics and stakeholder accountability

YOUR LEADERSHIP JOURNEY

HEALTHCARE AND HOSPITAL LEADERSHIP FOCUS

Healthcare and Hospital Management I

This module introduces foundational concepts of healthcare systems and hospital management, including service delivery, health policy, epidemiology, socio-cultural influences and effective communication.

Participants gain a foundational understanding of healthcare environments and system-level operations required for effective clinical and administrative leadership.

Participants will:

- Understand healthcare environments and system-level operations
- Develop capabilities for effective clinical and administrative leadership

Healthcare and Hospital Management II

Building on foundational concepts, this module explores advanced planning, leadership, organisational behaviour and quality systems. Structured hospital visits connect theory with real-world practice.

Participants will:

- Develop operational and analytical capabilities for effective healthcare management and service delivery
- Strengthen leadership and decision-making in complex healthcare environments

Healthcare and Hospital Management III

This module focuses on strategic healthcare management, emphasising leadership, organisational change, human resource functions and ethical decision-making.

It prepares participants to manage emergencies, financial operations and accounting principles.

Participants will:

- Gain competencies for effective leadership and administration in dynamic healthcare environments
- Manage complex, high-stakes healthcare organisations with confidence and integrity



The integration of healthcare and hospital management modules with core business disciplines equips participants with both breadth and depth, a combination rarely offered elsewhere.

Prof Paul Arthur Berkman

Faculty Associate, Program on Negotiation, Harvard Law School
Associate director of Science Diplomacy, Harvard-MIT Public Disputes Program

YOUR LEADERSHIP JOURNEY

CORE MANAGEMENT FOUNDATIONS

Research Methods for Business and Management

This module introduces key research methods for business and management, covering research skills, approaches and statistical and measurement concepts.

Participants will:

- Design, evaluate and communicate evidence-informed managerial decisions
- Strengthen analytical and critical thinking for data-driven decision-making

Financial Accounting and Analysis

This module develops strategic and analytical skills, focusing on interpreting financial accounting information for effective business decision-making.

Participants will:

- Interpret financial information to support strategic and operational decisions
- Exercise sound financial judgment across stakeholder contexts

Marketing Management

This module introduces marketing concepts, practices and strategies, highlighting digital transformation and sustainable business practices.

Participants will:

- Build strategic marketing capabilities in competitive, digital and sustainability-driven environments
- Apply marketing insights to real-world business challenges

International Business and Management

This module equips participants to operate successfully in international and entrepreneurial environments, including digital ecosystems.

Participants are exposed to scenarios that develop creative, critical thinking and problem-solving skills.

Participants will:

- Operate confidently across borders, cultures and international business ecosystems
- Apply creative and analytical skills to solve complex global business challenges

Business Policy and Strategic Management

This module cultivates critical, analytical and creative thinking, enabling participants to contribute to managerial excellence and develop sustainable business policies.

Participants will:

- Strengthen strategic thinking and policy-level decision-making
- Apply analytical and creative approaches to complex business challenges

Information Technology for Managers

This module introduces IT infrastructure and systems, focusing on their strategic applications to enhance competitiveness.

Real-world examples illustrate effective IT management for sustainable growth.

Participants will:

- Leverage technology strategically to drive operational excellence and innovation
- Apply IT insights to support sustainable business practices

YOUR LEADERSHIP JOURNEY

CORE MANAGEMENT FOUNDATIONS

Ethics and Corporate Social Responsibility

This module develops understanding of ethical challenges, corporate social responsibility and sustainable business practices.

Participants will:

- Cultivate responsible leadership grounded in ethics and long-term societal impact
- Apply ethical frameworks to guide decision-making and sustainability

Managerial Economics

This module examines economic concepts and their application to optimise business decisions under scarcity.

Topics include demand and supply, production, cost minimisation, market structures, pricing, information economics and macroeconomic analysis.

Participants will:

- Develop economic reasoning skills for sound business and policy decisions
- Apply economic frameworks to guide strategic and operational decisions

Organisational Behaviour

This module introduces key theories, models and frameworks of organisational behaviour, covering individual, interpersonal and organisational processes.

Participants will:

- Enhance people leadership capabilities across complex organisations
- Apply behavioural insights to improve team performance, collaboration and effectiveness

Quantitative and Qualitative Methods

This module provides advanced statistical and qualitative research methods for business, emphasising application to real-world data and independent research project management.

Participants will:

- Build analytical competence to support research and evidence-based management
- Apply quantitative and qualitative methods to inform strategic business decisions

Master Coursework Project I

This module guides participants in developing a comprehensive Master Project proposal, building on research methods knowledge.

Emphasis is on creating a detailed, realistic action plan.

Participants will:

- Design a robust, relevant and achievable master-level research project
- Apply research methods and project planning skills to structure complex investigations

Master Coursework Project II

This module builds on the Research Planning module, guiding participants to conduct independent research and apply concepts from previous modules to real-world challenges.

Participants will:

- Conduct independent research integrating theory with practical managerial applications
- Apply advanced research skills to solve complex business and organisational problems

05

**FACULTY AND
INDUSTRY
ENGAGEMENT**



PRACTITIONER-LED LEARNING, EXPERT FACULTY



Academic Faculty

- Leading experts in management, finance, marketing, strategy and organisational behaviour
- Scholars with a strong track record in applied research and executive education
- Provide foundational and advanced management modules

The MBA programme is delivered by a diverse team of academics, hospital leaders and industry practitioners, combining scholarly insight with real-world expertise. This integrated approach ensures that learning is immediately applicable and grounded in the challenges faced by today's organisations.

Participants benefit from interactive masterclasses, case-based learning and practical guidance, delivered by faculty who are not only experienced educators but also leaders in their respective fields. This approach bridges theory and practice, equipping graduates to make confident, strategic decisions across sectors.

ACADEMIC FACULTY



TAN SRI DR NOOR HISHAM ABDULLAH

UCSI Healthcare Group chairman
Former Director-General of Health,
Ministry of Health Malaysia
(2013-2024)
IJN Sdn Bhd chairman
University of Cyberjaya chancellor



DATO' PETER NG

UCSI Group founder and executive
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UCSI Hospital CEO
Board Member of KSI Strategic Institute
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PROF PAUL ARTHUR BERKMAN

Founder and President, Science
Diplomacy Center, USA
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Negotiation, Harvard Law School
Associate Director of Science Diplomacy,
Harvard-MIT Public Disputes Program
Fellow, United Nations Institute for
Training and Research (UNITAR)
Fellow, International Science Council



PROF DR SUERIE MOON

Co-director, Global Health Centre,
Graduate Institute, Geneva
Professor of Practice, International
Relations and Political Science,
Graduate Institute
Visiting Professor, Duke-NUS Medical
School (2025)
Advisor and consultant to World Health
Organization, Gates Foundation,
UNITAID, and national governments



PROF DR KEOY KAY HOOI

Dean, UCSI Graduate Business School



PROF DR EUGENE AW CHENG XI

Head of Research and Postgraduate
Studies, UCSI Graduate Business School



DR MOHD ZULFA MOHAMED

Rembau Hospital director
Hospital Tuanku Ja'afar assistant
director



ASSOC PROF DR MEHRBAKHSH NILASHI

Associate professor, UCSI Graduate
Business School
Stanford's World's Top 2% of Scientists
(2021-2025)



ASSOC PROF DR CHAW LEE YEN

Head of Master Programmes, UCSI
Graduate Business School



ASST PROF DR AHSAN ANWAR

Assistant professor, UCSI Graduate
Business School
Stanford's World's Top 2% of Scientists
(2024-2025)

ACADEMIC FACULTY



**ASST PROF DR
WASIM AHMAD**

*Head of Praxis, Industry and Community
Engagement, UCSI University*



**ASST PROF DR
LIM AI FEN**

*Head of PHD and DBA Programmes,
UCSI University*



**ASST PROF DR JIHAD
MOHAMMAD DHAHI
AL-NUSAIRAT**

*Assistant professor, UCSI Graduate
Business School*



**ASST PROF DR
MUHAMMAD RAFIQ**

*Assistant professor, UCSI Graduate
Business School*



**KANAHENDRAN
KALIWASAN**

UCSI Hospital operation theatre manager

MASTERCLASS SERIES

INDUSTRY EXPERTS



HEALTHCARE REIMAGINED: PUBLIC-PRIVATE PARTNERSHIPS AND PANDEMIC LESSONS FROM THE FRONTLINE

UCSI Healthcare Group chairman
Former Director-General of Health, Ministry of Health
Malaysia (2013-2024)
IJN Sdn Bhd chairman
University of Cyberjaya chancellor

**TAN SRI DR NOOR
HISHAM ABDULLAH**



THE ART OF SMART CAPITAL: STRATEGIC INVESTMENT DECISIONS THAT SHAPE HEALTHCARE FUTURES

UCSI Group founder and executive chairman
UCSI Hospital CEO
Board Member of KSI Strategic Institute for Asia Pacific

DATO' PETER NG



GLOBAL INNOVATION THROUGH SCIENCE DIPLOMACY: IT STRATEGIES FOR TOMORROW'S LEADERS

Founder and President, Science Diplomacy Center, USA
Faculty Associate, Program on Negotiation, Harvard Law School
Associate Director of Science Diplomacy, Harvard-MIT Public
Disputes Program
Fellow, United Nations Institute for Training and Research
(UNITAR)
Fellow, International Science Council

**PROF PAUL
ARTHUR BERKMAN**



GLOBAL GOVERNANCE AND HEALTH: CURRENT AND FUTURE CHALLENGES

Co-director, Global Health Centre, Graduate Institute, Geneva
Professor of Practice, International Relations and Political
Science, Graduate Institute
Visiting Professor, Duke-NUS Medical School (2025)
Advisor and consultant to World Health Organization, Gates
Foundation, UNITAID, and national governments

**PROF DR
SUERIE MOON**



LEADERSHIP REDEFINED: DRIVING ORGANISATIONAL TRANSFORMATION IN HEALTHCARE

UCSI Group Strategy Office vice-president

**DR RAJ KUMAR
GANESON**



CRAFTING WORLD-CLASS HEALTHCARE: SAFETY AND QUALITY AT THE CORE

Senior director, UCSI Healthcare Group Strategy
Office and Medical Education Centre

**ASST PROF DR
DEEPAI SHARMA**



HOSPITAL MASTERY: LEADERSHIP, STRATEGY, AND EXCELLENCE IN HEALTHCARE MANAGEMENT

Healthcare Advisory Consultant, UCSI Healthcare Group

**DR GARETH
SHALLEY**



PHARMACEUTICAL LEADERSHIP IN COMPLEX HEALTHCARE SYSTEMS

Dean, UCSI University Faculty of Pharmaceutical
Sciences

**PROF DR MOGANA
RAJAGOPAL**

06

**LEARNING
ENVIRONMENT
AND FACILITIES**



Purpose-built spaces for modern learning

The MBA programme is delivered in a state-of-the-art learning environment designed to foster collaboration, critical thinking and practical application.

Participants engage in interactive classroom sessions, workshops and case-based learning in spaces equipped with modern teaching technologies, including smart boards, video conferencing and digital collaboration tools.



Healthcare and clinical exposure

For healthcare-focused modules, students have access to medical facilities and hospital environments, gaining first-hand insight into operational, administrative and clinical workflows.

Structured hospital visits and clinical attachments across various departments provide observational experience and practical exposure, bridging theory and practice and enabling students to understand real-world healthcare delivery and management challenges.



Digital learning and resources

Participants benefit from a robust digital learning ecosystem, including:

- Online learning management platforms for course materials, assignments and collaborative projects
- Access to academic journals, databases and research tools
- Simulation software and analytics tools for applied learning



Supportive learning community

The programme also emphasises peer learning and professional networking, with spaces designed to encourage group work, mentorship discussions and networking with faculty, practitioners and visiting experts.

07

**ADMISSIONS AND
APPLICATION
PROCESS**



The MBA programme is designed for professionals seeking to advance their leadership and management capabilities.

Applicants are expected to meet general academic and professional criteria, ensuring they can fully engage with the programme's rigorous curriculum and applied learning approach.

Academic Entry Requirements

- I. A bachelor's degree in the field or related fields with a minimum CGPA of 2.5 or equivalent, as accepted by the HEP Senate;
- II. A bachelor's degree in the field or related fields, or equivalent, with a minimum CGPA of 2.0. Applicants not meeting a CGPA of 2.5 may be accepted subject to rigorous internal assessment;
- III. Candidates without a qualification in the related fields, or without working experience in the relevant fields, must undergo appropriate prerequisite courses determined by the HEP and meet the minimum CGPA based on points (i) to (ii)

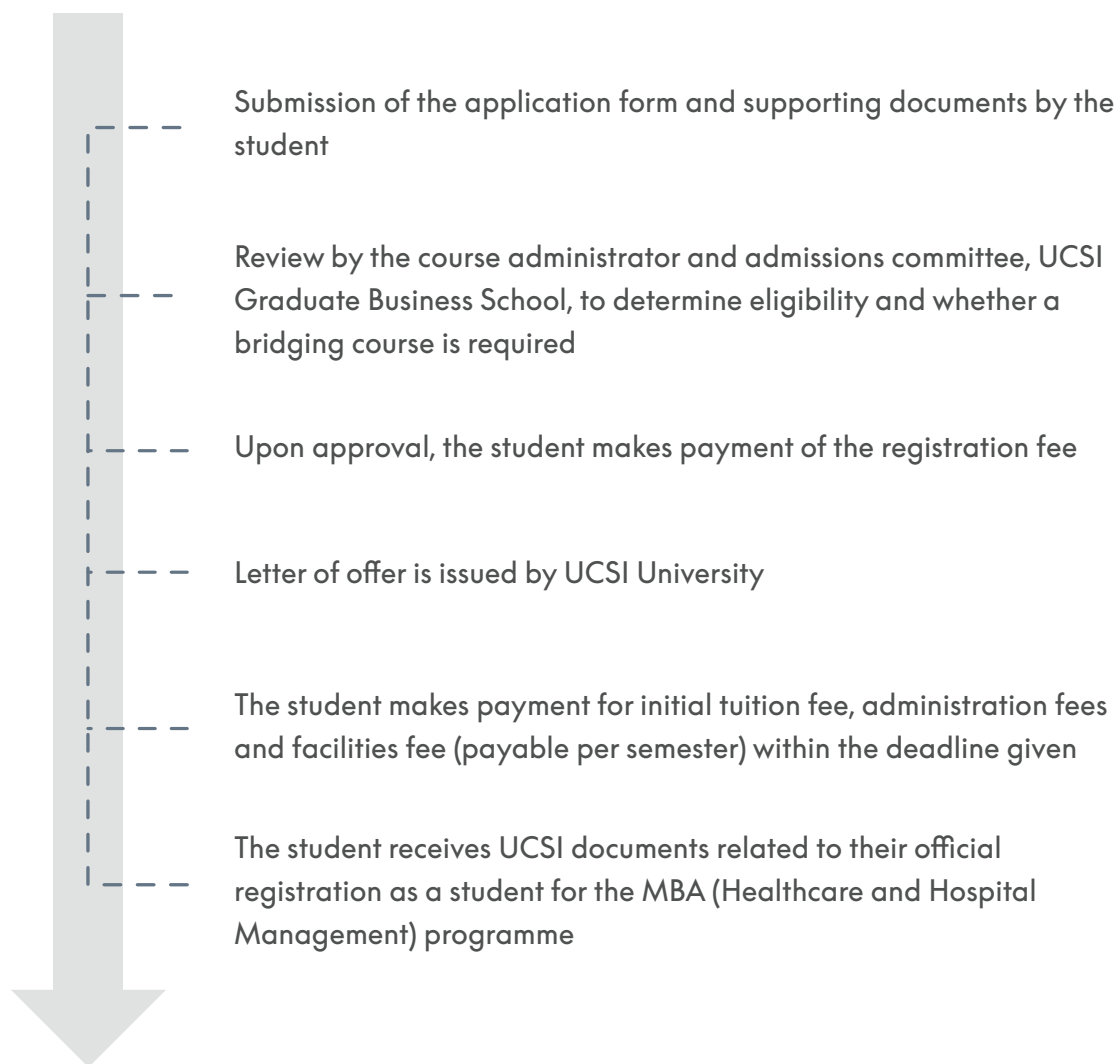
English Language Requirements

- MUET: Band 4
- CEFR: Mid B2
- TOEFL (IBT/PBT): 60**
- IELTS: 6.0**
- Pearson English Test: 59** or other equivalent qualification.

** Refer to Surat JPT/GS/1000/630 Jld. 3 (12) dated 6 March 2023.

APPLICATION PROCESS

The application process is straightforward and transparent, guiding prospective students from initial enquiry to enrolment.



DOCUMENTS REQUIRED

Applicants will be asked to submit supporting documents to verify eligibility.

These typically include:

- Identification
- Personal statement
- Transcript for bachelor's degree
- Bachelor's degree certificate

SCHOLARSHIPS

Scholarships are available to students meeting specific academic requirements, up to 100%.

The scholarship committee will conduct interviews to determine the eligibility of scholarship applicants.

Please refer to the [Student Enrolment Centre](#) for further information.



TUITION FEES

The MBA programme is an investment in leadership, capability and career development.

Tuition fees cover access to all modules, masterclasses, digital resources and healthcare-focused experiential learning.

LOCAL STUDENTS:

RM51,000*

INTERNATIONAL STUDENTS:

RM75,000*

*Tuition fees do not include administration fees or facilities fees.

PAYMENT

The programme offers per-semester payment arrangements designed to accommodate the needs of working professionals.

- The registration fee is payable upon approval for admission to the MBA programme.
- The initial tuition payment must be made within two weeks of receiving the offer letter. This payment includes the administration fee for the year, the tuition fees for the first semester and the facilities fees for the first semester.
- Payments for the second semester tuition fees and facilities fees are payable prior to the start of second semester classes. The same applies for the third semester.

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**TRANSFORMING
PROFESSIONALS,
TRANSFORMING
HEALTHCARE**

TRANSFORMING PROFESSIONALS, TRANSFORMING HEALTHCARE



WHO THIS MBA IS FOR

- Doctors and clinical specialists
- Nurses and allied health professionals
- Hospital and clinic administrators
- Recent graduates in health or business disciplines
- Entrepreneurs and innovators in healthcare
- Pharmaceutical, insurance and medical device professionals
- Academicians and researchers in healthcare systems and education



CAREER OUTCOMES

Graduates can pursue leadership and strategic roles, including:

- Clinical directors, heads of departments, hospital CEOs and COOs
- Nursing and allied health managers, operations leads, quality and patient safety leads
- Health-tech entrepreneurs, digital health product managers
- Health policy analysts, programme directors, clinical research administration leads



GRADUATE VALUE PROPOSITION

Graduates are prepared to:

- Lead hospitals, clinics and healthcare organisations strategically
- Implement quality improvement and patient safety initiatives
- Navigate policy, governance and regulatory frameworks
- Leverage digital health and data analytics for decision-making
- Launch health ventures or pursue consultancy and academic leadership

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**CONTACT
INFORMATION**



CONTACT INFORMATION

STUDENT ENROLMENT CENTRE KUALA LUMPUR CAMPUS

Phone

+603 9101 8880

Email

info.enq@ucsiuniversity.edu.my

Location

First floor, Block G,
UCSI University Kuala Lumpur Campus

CENTRE FOR MEDICAL EDUCATION AND TRAINING (CMET)

Phone

+6012 218 5813

Email

cmec@ucsihospital.com
deepali@ucsihospital.com

Location

First floor, Block G,
UCSI University Kuala Lumpur Campus

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*Feel free to visit our campus or
contact us through any of these
platforms. We look forward to
connecting with you.*

UCSI UNIVERSITY KUALA LUMPUR CAMPUS

1, Jalan UCSI, Taman Connaught,
56000 Kuala Lumpur, Malaysia

STUDENT ENROLMENT CENTRE, KUALA LUMPUR CAMPUS

+603 9101 8880

info.enq@ucsiuniversity.edu.my
www.ucsiuniversity.edu.my

CENTRE FOR MEDICAL EDUCATION AND TRAINING (CMET)

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cmnet@ucsihospital.com
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